



2027 Budget

Contents

2027 BUDGET NARRATIVE	2
PUBLIC HEARING NOTICE.....	2
DISTRICT INFORMATION.....	2
PRIMARY REVENUE SOURCES	3
SKAMANIA COUNTY PUBLIC HOSPITAL DISTRICT ACCOUNTING	4
ACCOUNTING STANDARDS.....	4
DISTRICT FUNDS.....	4
DEFINITIONS.....	5
2027 BUDGET PROGRAM SPECIFIC DETAIL.....	7
GENERAL INFORMATION	7
ADMINISTRATION	7
INFORMATION TECHNOLOGY	7
COMMUNITY OUTREACH, PUBLIC EDUCATION.....	7
FLEET.....	8
TRAINING	8
BUDGET SUMMARY	9
FORECASTING.....	9
STAFFING PLAN FOR FY2027.....	10
BUDGET PROVISOS	12
SUPPLEMENTAL DATA	13
BUDGET DOCUMENTS	14

2027 BUDGET NARRATIVE

PUBLIC HEARING NOTICE

Notice: Skamania County Public Hospital District (dba: Skamania EMS & Rescue) will hold their FY2027 Budget Hearing on Monday, October 19, 2026, at 10:00am. The location of the hearing location is Station 7-1, 253 SW First Street, Stevenson, WA 98648.

Attendance by the public is available in person. Links for remote attendance, if offered, will be posted online at www.skamaniaems.com not less than twenty-four hours in advance.

Further information is available by calling 509.427.5065 or emailing info@skamaniaems.com

Notice published: October 7 and October 14, 2026, in the Skamania County Pioneer, the local paper of record.

DISTRICT INFORMATION

The mission of Skamania Emergency Medical Services & Rescue is to lead the county in emergency services and to provide the essential services to preserve and benefit the health, safety and welfare of our unique communities. We provide specialty responses to medical emergencies, vehicle, rope and trail rescues; in addition, we provide community education and outreach with professionalism, kindness and enthusiasm.

We provide twenty-four hours, seven days a week emergency medical services for citizens and visitors of Skamania County. In total, Skamania County is comprised of approximately one million acres, eight hundred and fifty-four thousand of which is National Forest Land, managed by the federal government; an additional eighty-eight thousand acres of property within the county is managed by the state of Washington. Department of Natural Resources and Washington State Parks.

The District's service area totals 1,672 square miles covering the communities of the upper Washougal River areas (west), Skamania, North Bonneville, Stevenson, Carson, Home Valley, Underwood (east) and other, unincorporated areas of the county. Service is provided with full time, part-time and volunteer Paramedics and EMT's.

A three-member, elected Board of Commissioners oversees the District. Each Commissioner serves a six-year term. As of the publication of this document, the Board members are:

<u>Commissioner</u>	<u>Position</u>	<u>Term Expires</u>
Dale Grams, Chair	District # 1	December 31, 2029
Michael Perry	District # 2	December 31, 2027 ¹
Angie Hollis	District # 3	December 31, 2031

Management of the district, including administration, fiscal activities, staff management and policy are the duties of an appointed Superintendent.

Four (4) Captains, who are charged with management of specific divisions (e.g. Medical, Logistics/Safety, Operations and Training), support the Superintendent and ensure efficient and progressive district operations. Lieutenants monitor day-to-day operations of their shift and work to complete tasks associated with emergency response and other items assigned by the Captain.

¹ Commissioner Perry was elected November 2025 to fill a two-year unexpired term.

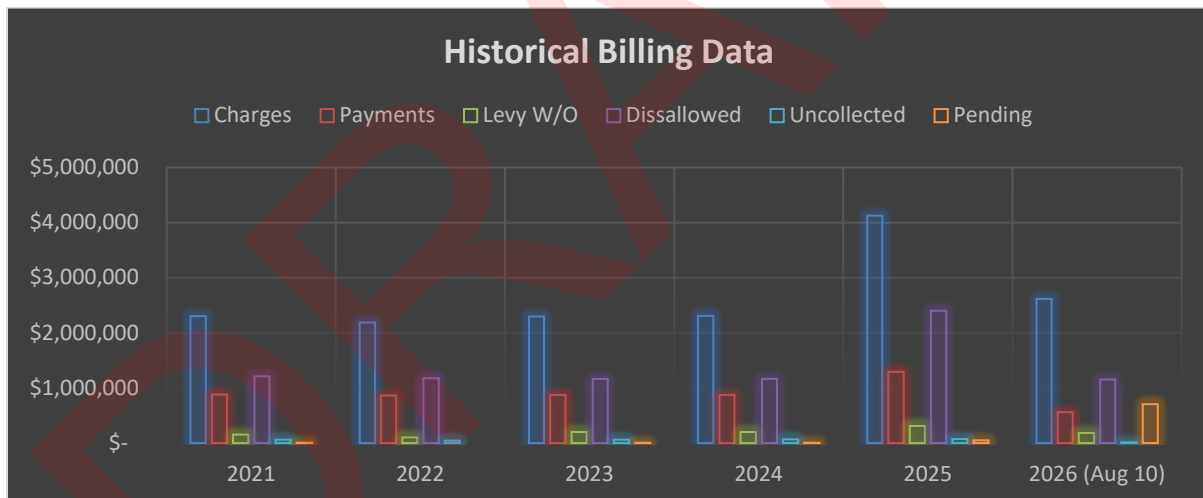
PRIMARY REVENUE SOURCES

Primary sources of income for the district include property taxes and fees for service. Estimated tax collections for FY2027 represent approximately half of our annual revenue; and are inclusive of tax dollars from voter approved tax levies, as well as legislatively applied taxes such as Forest Excise and Leasehold Tax. Current levies authorized by voters in Skamania County include:

<u>Name</u>	<u>Status</u>	<u>Levy Rate (2026)</u>	<u>Allowable Collections</u>
Hospital District Levy	Permanent	\$0.29596606	\$945,068
EMS Levy	6 Year (exp. 2031)	\$0.50000000	\$1,596,581

Annual collections are restricted by Article VII, Section 2 of the Washington State Constitution and as further outlined in RCW 84.52.050. In short, the district's tax collections may not exceed 1% of the prior year collections, unless we use banked capacity or voters approve a greater increase. (Source: www.app.leg.wa.gov). This increase may be further restricted if the Implicit Price Deflator (IPD) falls below 1%, in which case the district must pass a resolution declaring substantial need.

Fees for service are outlined in our adopted Billing Policy for Emergency Medical Services and include provisions for resident vs. non-resident fees, resident waivers, rescue, stand-by services and Charity Care. Approximately 72% of our patient billing is submitted to Medicare/Medicaid, which pays an average of \$576 per call for Advanced Life Support transport. Remaining charges and payments are associated with commercial insurance or private/self-pay accounts. The chart below represents billed charges, disallowed, collected charges and levy amounts written off per our billing structure.



SKAMANIA COUNTY PUBLIC HOSPITAL DISTRICT ACCOUNTING

ACCOUNTING STANDARDS

Skamania EMS & Rescue reports financial activity on a cash basis, and in accordance with the *Cash Basis Budgeting, Accounting and Reporting System (BARS) Manual* as prescribed by the Washington State Auditor.

DISTRICT FUNDS

The District utilizes four (4) primary funds to manage its financial and operational activities. Two of these funds are cumulative reserve funds, established to support financial stability and support future capital and contingency expenditures. The remaining two (2) funds are used to support the District’s ongoing day-to-day operations. Our primary fund (6501.000) is warrant bearing and serves as the primary fund for payment of claims and receipts for payments issued to the District. Together, these funds provide the District with appropriate separation of resources while maintaining flexibility, accountability, and sound financial management.

General Fund, 6501.00	Operating Fund
EMS Fund, 6501.001	EMS Levy
Cumulative Reserve Capital, 6502.000	Capital Facilities and Equipment
Cumulative Reserve Contingency, 6504.000	Contingency Operations, Employee Benefits

In addition, the District has five (5) subsidiary deposit/withdrawal accounts at various institutions, which roll into our primary (6501.000) fund. Those accounts are:

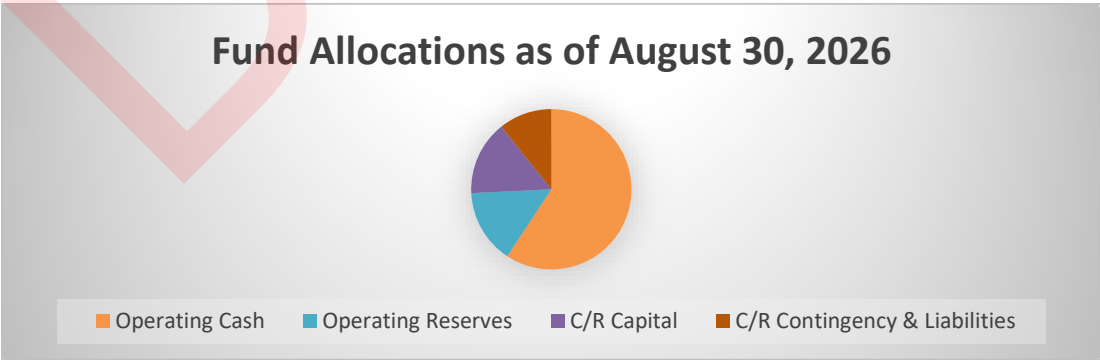
LOCATION

Local
Local
Regional
Regional

PURPOSE

Payroll (ACH Account)
Credit Card Deposit Account
Deposits for Ambulance Services
Credit Card Account (5 Cards Total)

These imprest accounts are reconciled monthly. Financial summaries are provided in a monthly report to the Board. In accordance with best practices, access remains guarded to prevent any threat of fraud from electronic scams or unauthorized uses.



DEFINITIONS

Ambulance Services: The district charges for services provided per an established billing policy. These charges, whether they are submitted via insurance companies or by private payment, are deposited into the Ambulance Services account. There is a host of sub-accounts associated with these services to clarify the type of payment. These sub-accounts include collections, motor vehicle accident response, rescue services and Ground Emergency Medical Transport funds.

Balance Sheet: An internal account utilized to “collect” or “hold” use tax and/or retail sales tax that is being held by the district. These monies are remitted to the Department of Revenue, State of Washington on a quarterly basis. While these account codes are not shown on the budget documents, it is utilized within our accounting system to process and release funds.

BARS Code: A term used to identify a revenue or expense account code. These codes are developed and prescribed by the State of Washington, Office of the Auditor Budgeting, Accounting and Reporting Systems (BARS) Manual.

Beginning Fund Balance: This line item appears in the revenue accounts of each fund held with the Skamania County Treasurer, including cumulative reserve funds. It is used to account for cash and investments available to the district at the first of the fiscal year. Per the Washington State Auditor’s Office, our district reports these monies as “assigned”. Within our budget documents, we utilize both “assigned” and “unassigned” to differentiate between monies needed for Q1 operations in the following fiscal year, and monies that may be available for special projects.

Claims: A due, just and unpaid obligation against the district, which, following audit processes, is paid upon direction of the appointed district staff.

Ending Cash Balance: This line item appears in the expenditure accounts of each fund, including cumulative reserve funds. It is used to account for the amount of cash and investments available to the district at the end of the fiscal year. Per the Washington State Auditor’s Office, government agencies must distinguish between *reserved* and *unreserved* ending balances. Skamania EMS & Rescue may do this by moving reserved funds to the investment’s column. Unreserved funds have no restrictions or limitations, are available at the first of each following year, and are used to carry the district through the first quarter of operations.

Leasehold Excise Tax: Leasehold Excise Tax is tax on the use of public property. It is paid in lieu of property tax and collected by public entities that lease property. The current tax rate of 12.84% is collected by the lessor entity and remitted to the state. Approximately 53% of all leasehold excise tax collected is retained by the state, with 47% being returned to the county and cities where the leased property is located.

Operating Transfers In: This line item is used to account for monies transferred *to* the specific fund *from* another specific fund. Examples include funds transferred from our General Fund 6501.001 EMS Levy to the General Fund Operating 6501.000. These transfers do not always account for new money and may be inclusive of monies saved from prior years.

Operating Transfers Out: This line item is used to account for monies transferred *from* the specific fund *to* another specific fund. Examples include funds transferred out to our Cumulative Reserve Capital Improvements Fund 6502.000. These transfers do not always account for new money but may be inclusive of excess revenue from the current fiscal year.

Both the Ending Cash Balance and the Operating Transfers outline items are included as an “expense” in the overall budget totals. Our district is required to provide a balanced budget, and this is accomplished in many ways, including reduction of expense, obtaining additional revenue and/or reducing our expected ending cash balances. Ideally, the district will expend only funds received. However, our continued call volume and increasing costs of operational supplies, as well as statutory expenses often create the need to account for spending funds set aside as operating reserves.

Private Harvest Tax: Forest Excise Tax, commonly referred to as Timber Tax or Private Harvest Tax, is collected per RCW 84.33.051 and distributed per RCW 84.33.086, which was first enacted in 1971 for private landowners. In 1985, this tax was extended to timber harvested on state and federal land. The excise tax of 5% is distributed to the state and then the county in which the timber was harvested.

Title III Projects: Title III monies are remitted to the county in accordance with Public Law 106-393, Secure Rural Schools and Community Self Determination Act of 2000. The county then offers an application period for funding to those who provide eligible services. Eligible services include search, rescue, and emergency services on a reimbursement basis, community service work camps providing labor on federal lands, easement purchases to provide for non-motorized access to public lands for hunting, fishing and other recreational purposes, forest related educational opportunities, fire prevention, and county planning. Skamania EMS & Rescue utilizes these funds, when awarded, to reimburse training and response costs that are provided on federal land.

Use Tax: Tax due and remitted to the State of Washington for purchase made out of state, and on which no sales tax was paid (e.g. purchases made in Oregon, other states and by vendors where sales tax is not applied).

Warrant: A legal, negotiable instrument and order to pay, drawn against the county treasury. Our district directs the county Auditor to issue warrants to pay claims.

2027 BUDGET PROGRAM SPECIFIC DETAIL

GENERAL INFORMATION

As described in the budget narrative, Skamania EMS & Rescue utilizes six (6) budget categories to reflect the expense associated with the functions of our district. Within these categories, funds are allocated to several activities and purchases. While we have not detailed every expense, we have highlighted primary purchases and activities for many of these categories below.

ADMINISTRATION

GENERAL ADMINISTRATIVE EXPENSES

Skamania EMS & Rescue categorizes expenses that would still be in place, regardless of the operational status of the district. These expenses may include, but not be limited to utilities (e.g. electricity, natural gas), attorney fees, administrative supplies and costs (e.g. liability insurance), and communication fees (e.g. email and telephone fees).

For the FY27 budget, we do not anticipate any major purchases related strictly to the administrative functions of the District.

INFORMATION TECHNOLOGY

USE OF TECHNOLOGY IN THE DELIVERY OF EMERGENCY SERVICES

Skamania EMS & Rescue will utilize information technology in various ways during the delivery of emergency medical services. Our medic units are supplied with tablets to provide mapping services, pre-hospital notification for strokes, charting services and more. Personnel are available prior to and following patient care to utilize these devices and improve upon reporting efficiency.

For FY27 our agency will continue to replace aging technology devices used in the delivery of administrative services and operational work carried out behind the scenes. These replacement units are expected to improve the ability of staff to work in the field and while working at various stations throughout Skamania County. We will also be working towards an update to our agency website, ensuring we meet statutory requirements related to visibility and accessibility.

COMMUNITY OUTREACH, PUBLIC EDUCATION

COMMUNITY OUTREACH & PUBLIC EDUCATION, COMMUNITY READINESS

Although our primary purpose is to respond to medical emergencies (911 calls), our agency prides itself on being a part of our community. Whether it be on non-dedicated standby for community events and school athletic programs, staging our information and First Aid booth at the annual Skamania County Fair, or participating in the Firetruck Parade and community meet & greets, we welcome the opportunity for residents and visitors to engage with our crews. These opportunities help to increase community support and interest in our operational activities.

Skamania EMS & Rescue offers public education courses, to include First Aid/CPR training on a limited basis. We utilize our credentialed instructors for these courses and offer online registration.

FLEET

SINGLE RESOURCE RESPONSE UNITS (SQUADS)

Skamania EMS & Rescue has worked diligently to improve, remount or replace the apparatus used in our emergency response program. Squads (a single resource, non-transport response vehicle) are utilized by our agency when a single role provider is staging in areas east or west of central Skamania County. These vehicles can also be used when our agency responds to a call for medical services on wildfire deployments.

Skamania EMS & Rescue employs four (4) Squads currently, one of which is due for replacement. A portion of the replacement costs will be covered by awarded Title III funds as these apparatuses are available and often best suited to respond to more remote EMS service needs on federally managed lands.

APPARATUS REMOUNT (MEDIC UNIT)

Skamania EMS & Rescue is anticipating we will take delivery of a remounted medic unit in calendar year 2028. Utilizing our previous supplier, Frazer Limited, the agency will now recognize units that are consistent in make, model and set up across our fleet; allowing for improvements in operational efficiency and reduced repair costs. The agency may, in FY27, recognize down payment costs associated with replacement/remount of a medic unit. Should these costs become more readily apparent, the District will address this item through a supplemental budget process.

TRAINING

SKAMANIA EMS & RESCUE MASTER TRAINING PROGRAM

For FY27 we have developed a plan to maintain learning from prior years that will benefit the recipients of our services. This training delivery model includes advanced medical training and skills labs, as well as technical training related to ropes and trail rescue, vehicle extrication, swift water rescue and hazardous materials response.

TRAINING PARTNERSHIPS

Skamania EMS & Rescue has continuing partnership agreements with several fire districts in Skamania County. These agreements allow our leadership team and staff to assist with their training program, to include development of training calendars and records maintenance. Most recently, our agency supports training for Skamania Fire District 3 operations, and also Skamania Fire District 4 for their OTEP (Ongoing Training and Evaluation Program) necessary for EMS provider credentialing. Partnerships such as this improve the economy of services and allows for future opportunities in training that is synonymous with similar emergency service agencies that often respond together.

The training program developed by Skamania EMS & Rescue is not necessarily unique to our professions. The district intends to continue offering participation opportunities to our response partners. While a small fee may be charged to cover incidental costs, the overall benefit of working and training together is the most important factor.

BUDGET SUMMARY

In preparing the FY2027 budget, the Superintendent worked closely with the District's Captains and program staff to establish realistic operational goals, prioritize essential services, and maintain a conservative approach to expenditures. The budget development process focused on sustaining the District's current level of service while identifying opportunities to strengthen operations, improve organizational capacity, and position the District for long-term financial stability.

The budget reflects a comprehensive review of current operations, anticipated call volume, staffing and service needs, capital requirements, and opportunities to develop partnerships with neighboring and supportive agencies. These considerations were evaluated against available cash reserves and anticipated revenues to develop a balanced financial plan that meets the District's operational obligations while limiting unnecessary or discretionary expenditures.

The District anticipates that operating expenses will increase moderately from year to year as a result of inflation and the increasing costs associated with providing emergency medical services. Significant increases in expenditures are expected to be primarily associated with capital purchases, major facility or equipment needs, or the expansion or enhancement of services.

Long-term financial planning remains essential to the District's continued success. Working to maintain or grow capital and contingency reserves, responsible planning for capital expenditures, and carefully evaluating future service delivery needs should allow Skamania EMS & Rescue to remain financially sustainable while continuing to provide reliable emergency medical services to the communities it serves.

FORECASTING

A large part of developing the annual budget is forecasting revenue and expense that the district may recognize over the next several years. Assessing community need, defining the purpose of monies held in Cumulative Reserve funds and implementing spend and save strategies that would maintain our immediate financial future was the continued focus for FY2027.

Looking ahead three to five years, the district will have to consider community growth and what impacts it may have on service needs. We will continue to plan on meeting and, when possible, exceeding community expectations; while requesting voters continue their support of our district through reauthorization of levies or lid-lifts.

District funding discussions, to include lid lift of the Hospital levy will be ongoing; with a request for voters to lift the Hospital Levy efforts to begin no later than mid-2027 or early 2028. In addition to the support of our community, the District will continue to seek funding from external sources, to include grants, donations and if appropriate, interlocal contracts to support improvements in emergency medical service delivery.

The District finds it imperative to acknowledge funding reductions from historically authorized monies, including Title III funds utilized to reimburse rescue response on federally managed lands, reduction in training funds authorized by the Department of Health and similar allocations, which remain uncertain at this time. As a result, the District must be and shall be diligent in ongoing review of revenue and expense trends throughout FY27 and beyond.

STAFFING PLAN FOR FY2027

Administration: The Board of Commissioners have appointed a Superintendent whose primary skill and strengths were related to fiscal and administrative duties; whereas historically Skamania EMS & Rescue had retained a Superintendent whose experience also included emergency medical response. The previous structure led to an overwhelming workload that was a detriment to both administration and operations and may have led to suppressed development of district staff, among other things.

With these changes, the district's work is **supported by and supportive of** the Captains, Lieutenants, duty staff and administrative personnel. Staff will work together to further district progress and support the long-term community benefits of our service.

<u>Positions</u>	<u>Status</u>	<u>Total</u>
Superintendent	Full Time	1
Administrative Assistant	Full Time	1
Administrative Assistant	Full Time (90% Fire Support)	1

Operations (Full Time): Minimum staffing is outlined using the following shift schedule: twenty-four-hour service, 0700hrs – 0700hrs. Skamania EMS & Rescue will staff four (4) personnel, more specifically, (2) Paramedics and (2) EMT. This representation is the **minimum** number of staff on duty during the prescribed times and will be considered the required model for service delivery to our communities.

In FY27, the District will be transitioning EMS responders to a 4-Platoon rotation. This rotation will improve provider health, while still allowing us to meet minimum staffing outlined herein. Through the cooperative work of agency leadership and employees, we remain hopeful for a successful transition and improvement overall.

Generally, Skamania EMS & Rescue makes staffing available at a level **greater than** indicated herein. The District employs enough full-time personnel to staff two ambulances twenty-four hours each day, seven days each week, and often (1) additional personnel (a Paramedic or EMT) under the current roster:

<u>Positions</u>	<u>Status</u>	<u>Total</u>
Paramedics (duty staff)	Full Time	9
EMT (duty staff)	Full Time	7
Captains (Paramedic or EMT)	Full Time	4

Operations (Part Time, Volunteer): Part time and volunteer EMT's and Paramedics were traditionally used to cover shifts due to absences, and when not picked up by full-time employees. This helped us to meet minimum staffing levels and continue quality coverage across our communities. In consideration of their activity levels, the district has retained minimal part-time and volunteer EMT's and Paramedics and may elect, in the future, to add to these rosters.

CAPITAL IMPROVEMENT PROJECTS FOR FY2027

Medical & Rescue Equipment: The medical and rescue equipment in service with Skamania EMS & Rescue is inspected regularly and has been found sufficient or above par for our use. For FY27 our agency may replace or add rescue or medical equipment to improve or increase our capabilities. Lifepaks (patient monitors) are slated to be considered for replacements in this years budget.

There are two anticipated purchases for FY27 that exceed \$5,000. The Medical Captain has advised of the need to replace our ageing glide scopes and our LifePak patient monitors. We anticipate working with our suppliers to consider financing the monitors, with the overall goal of full replacement being completed by 2031.

Fleet: Skamania EMS & Rescue will begin researching replacement or remount of a medic unit as described in our Fleet program. We anticipate reviewing the Districts currently adopted replacement schedule to determine additional replacement or remounts in FY28 and beyond, to ensure District finances can support this effort.

Facilities: Skamania EMS & Rescue owns and maintains one (1) facility (commonly referred to as Station 7-1), located at 253 SW First Street in Stevenson, Washington. Further, we lease a portion of Station 3-1, from Skamania Fire District 3; and a portion of Station 5-1, from Skamania Fire District 5.

In FY27, the District needs to replace the apparatus apron at Station 7-1. This project is necessary to prevent the potential for increased maintenance costs and damage to the apparatus bays; yet is not the only project the District needs to consider. Recognizing the substantial capital facility improvements, and thus associated costs, needed at Station 7-1, the District will be seeking funding to cover facility wide repair/replacement work to include the apron replacement, roof and gutter repair, interior and exterior door and window replacements, flooring and fixture replacements.

Some of this work has begun through the engagement of professional engineers and will require substantial staff-time to address project management and financial tracking. Should the District be successful in obtaining support for the project through grants, these costs will be added, as allowed to the overall funding request.

Additionally, over the next three years, the District hopes to work towards fully implementing their Long-Term Facilities Plan which is supplemental to our adopted Strategic Plan. This plan will include discussions with our emergency response partners to seek their support, both operationally and financially, to make improvements to their own facilities leased by our agency.

Unanticipated Capital Expense: It is not uncommon to experience catastrophic equipment failures, facility issues related to storm damage or other unanticipated expenses due to circumstances beyond our control. Within the budget for FY2027, should our district recognize such a failure, we have plans in place to be able to build and access, with board action, emergency capital funding.

BUDGET PROVISOS

The following budget provisos are presented for the Board of Hospital District Commissioners to consider. Like those instituted by other government agencies, they have been adapted to fit the current or suggested accounting practices of the district.

1. Outside of those adopted within the budget, the district shall not add any new, permanent personnel positions without prior written consent from the Board. This proviso **excludes** annual increases, shift/position premiums or other increases or decreases to salary as provided for in existing policy, agreements or contracts. This proviso **also excludes** refilling vacant positions that are already budgeted for.
2. No employee may self-authorize long range travel for which they may/will be reimbursed. Travel shall be scheduled in advance for conferences, seminars, and workshops. Travel related to general administration and operations, which will generally only involve mileage and/or meal per diem, may be authorized by the Superintendent or the appropriate division Captain. Further, the Superintendent may authorize travel that includes lodging for training, fleet or emergency operations purposes.
3. Non-emergent, capital purchases exceeding five thousand dollars must be pre-authorized by the Board, and must include detail of funding sources. Pre-authorization may occur as a part of adopting the budget, or later with appropriate Board action. Exceptions are granted for emergencies, and as outlined in authorizations granted to the Superintendent.
4. Excluding those attributable to salaries/wages and benefits, budgetary line items may be adjusted, **including the estimated** end cash balances with proper notification and approval of the Superintendent. Adjustments are recorded and under no circumstances shall such adjustments affect the bottom line (or fixed) budget of the district.
5. The Board of Commissioners for the Skamania County Public Hospital District may supplement their budget throughout the year dependent upon factors presented at the time. To do so, the Board will act in accordance with those processes prescribed by the Washington State Auditor's Office and/or the Revised Code of Washington.

Adopted this _____ day of _____, 2026.

CHAIR

DATE

COMMISSIONER

COMMISSIONER

SUPERINTENDENT

SUPPLEMENTAL DATA

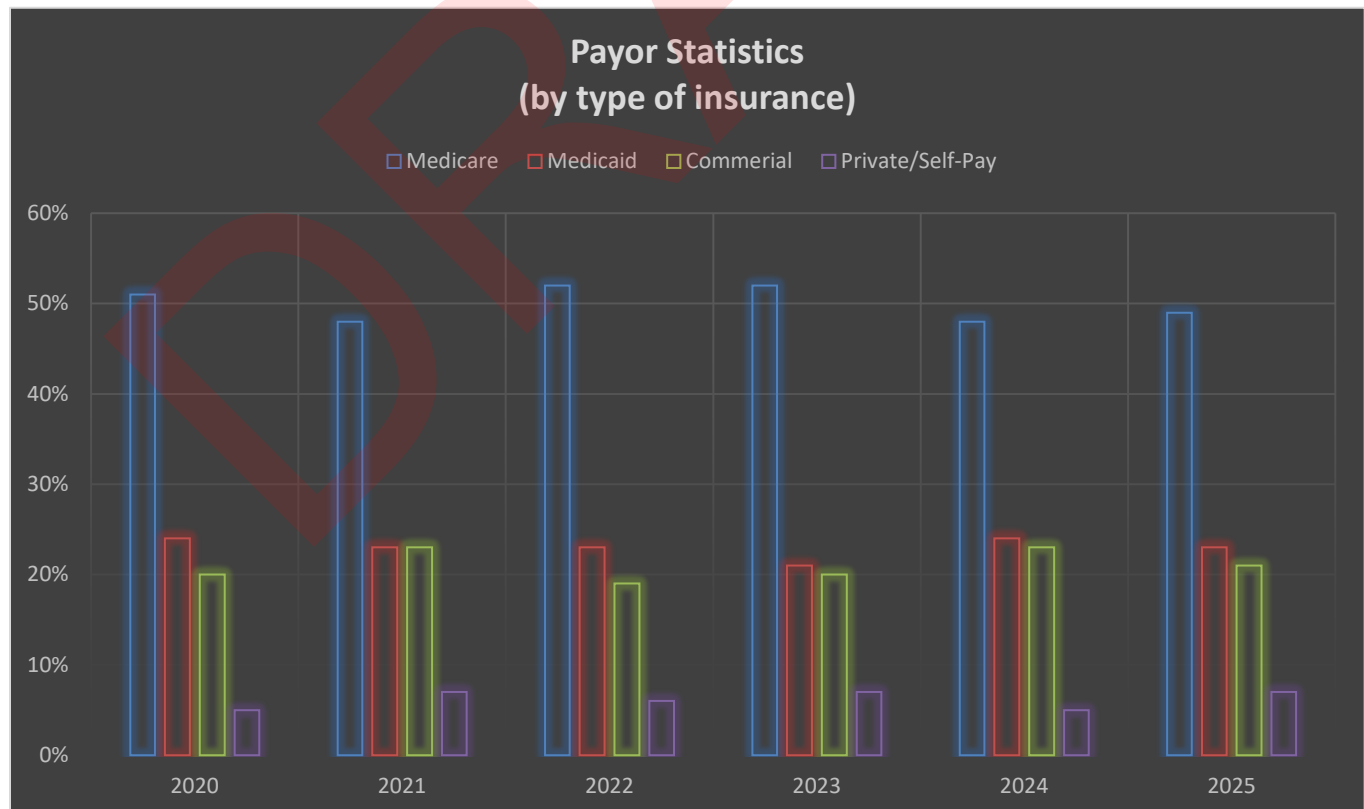
Call Volume

	Dispatches	Transports	Other (e.g. non-transport)
2020	1500	689	574
2021	1459	794	288
2022	1262	751	628
2023	1552	799	616
2024	1532	797	618
2025	1453	856	597

Fees for Service

	Billed Amount	Disallowed	Payments Received
2020	\$1,276,639	\$529,435	\$644,157
2021	\$2,301,217	\$1,151,951	\$805,584
2022	\$2,185,761	\$1,167,612	\$841,511
2023	\$2,246,594	\$1,075,355	\$977,433
2024	\$2,308,480	\$1,164,050	\$875,140
2025	\$4,127,230	\$1,339,052	\$1,339,052
2026	\$2,472,204	\$1,033,152	\$1,287,533

* "Payments Received" column *includes* pending receivables.



BUDGET DOCUMENTS

Following, and supplemental to this narrative, are the necessary budget documents that have been reviewed, approved and adopted by the Board of Commissioners at a regularly scheduled business meeting of the Board.

Attachments include:

FY2027 Budget Reports

Resolution 2026-xx, Fiscal and Operating Procedures, Establishing Meeting Dates for FY2027

Resolution 2026-xx, Levy Collection, FY2027 Hospital and EMS Levy and Adoption of FY2027 Budget

DRAFT

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 1

001 General

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
300 Beginning Cash & Investments					
308 Beginning Balances					
308 51 01 001 ASSIGNED BEGINNING-6501.000	835,142.00	1,616,575.00	781,433.00	193.6%	Projected
308 51 02 001 ASSIGNED BEGINNING - INVESTMENTS	363,588.00	563,588.00	200,000.00	155.0%	Projected
001 TREASURER ACCOUNTS	1,198,730.00	2,180,163.00	981,433.00	181.9%	
308 51 03 001 ASSIGNED BEGINNING - CHASE AMB SRVCS	784,979.00	784,979.00	0.00	100.0%	Projected
308 51 04 001 ASSIGNED BEGINNING - RIVERVIEW IMPREST	374,990.00	375,000.00	10.00	100.0%	
308 51 05 001 ASSIGNED BEGINNING - RIVERVIEW BANK CARD (AR)	250.00	250.00	0.00	100.0%	Projected
002 EXTERNAL ACCOUNTS	1,160,219.00	1,160,229.00	10.00	100.0%	
308 Beginning Balances	2,358,949.00	3,340,392.00	981,443.00	141.6%	
300 Beginning Cash & Investments	2,358,949.00	3,340,392.00	981,443.00	141.6%	
310 Taxes					
311 Property Taxes					
311 10 00 001 TAX COLLECTIONS (HOSP LEVY)	945,070.00	954,521.00	9,451.00	101.0%	Property Tax Collections (Hospital Levy)
311 Property Taxes	945,070.00	954,521.00	9,451.00	101.0%	
310 Taxes	945,070.00	954,521.00	9,451.00	101.0%	
330 Intergovernmental Revenues					
332 Federal Non-Grant Revenue					
332 93 40 000 AMBULANCE SERVICES (GEMT)	330,596.00	150,000.00	(180,596.00)	45.4%	GEMT Funds, SFY2026 (Estimated)
332 Federal Non-Grant Revenue	330,596.00	150,000.00	(180,596.00)	45.4%	

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 2

001 General

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
333 Federal Indirect Awards					
333 10 00 000 GRANT-TITLE III (INDIRECT)	105,000.00	20,000.00	(85,000.00)	19.0%	Title III Funds (Project Year 2026-27)
333 Federal Indirect Awards	105,000.00	20,000.00	(85,000.00)	19.0%	
334 State Grants/Awards, Other Contrib.					
334 04 90 000 GRANT - DEPT. OF HEALTH	965.00	900.00	(65.00)	93.3%	DOH Trauma Grant
334 04 90 001 GRANT - SW REGION EMS (INDIRECT)	20,000.00	2,500.00	(17,500.00)	12.5%	EMT Scholarship
334 State Grants/Awards, Other Contrib.	20,965.00	3,400.00	(17,565.00)	16.2%	
337 Local Entitlements					
337 00 00 000 LOCAL ENTITLEMENTS-LEASEHOLD EXCISE	3,000.00	2,700.00	(300.00)	90.0%	Leasehold Excise Tax
337 00 00 001 LOCAL ENTITLEMENTS-PILT (FISH/WILD)	500.00	500.00	0.00	100.0%	Projected
337 00 00 002 LOCAL ENTITLEMENTS-DNR/NRCA	5,000.00	5,000.00	0.00	100.0%	Projected
337 00 00 003 LOCAL ENTITLEMENTS-FOREST EXCISE	50,000.00	25,000.00	(25,000.00)	50.0%	Forest Excise Tax
337 00 00 004 LOCAL ENTITLEMENTS-OTHER, STATE FOREST	100.00	0.00	(100.00)	0.0%	None Anticipated
337 00 00 005 LOCAL ENTITLEMENTS-STATE TIMBER SALES	100.00	0.00	(100.00)	0.0%	None Anticipated
337 00 00 006 LOCAL ENTITLEMENTS-PILT (ROCK COVE)	100.00	0.00	(100.00)	0.0%	None Anticipated
337 00 00 007 LOCAL ENTITLEMENTS-OPIOID SETTLEMENT FUNDS	15,775.00	2,000.00	(13,775.00)	12.7%	Opioid Abatement Projects
337 Local Entitlements	74,575.00	35,200.00	(39,375.00)	47.2%	
330 Intergovernmental Revenues	531,136.00	208,600.00	(322,536.00)	39.3%	

340 Charges For Goods/Services

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 3

001 General

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
342 Public Safety-Charges for Goods/Services					
342 60 00 000 AMBULANCE SERVICES	864,000.00	865,000.00	1,000.00	100.1%	Ambulance Service Fees
342 60 00 001 AMBULANCE SERVICES (COLLECTIONS)	5,000.00	1,000.00	(4,000.00)	20.0%	
001 Ambulance Services	869,000.00	866,000.00	(3,000.00)	99.7%	
342 60 00 005 SERVICES-PUBLIC EDUCATION	15,000.00	5,000.00	(10,000.00)	33.3%	Estimated
002 Services-Public Education	15,000.00	5,000.00	(10,000.00)	33.3%	
342 60 00 006 SERVICES-INTERAGENCY TRAINING	5,000.00	5,000.00	0.00	100.0%	Fire Districts, Other
342 60 00 007 SERVICES-BERT TRAINING/USACE TRAINING	8,000.00	5,000.00	(3,000.00)	62.5%	BERT Team, Other USACE Employee Training
003 Services-Interagency Training	13,000.00	10,000.00	(3,000.00)	76.9%	
342 60 00 008 SERVICES-DNR/FIRE LINE MEDICS	62,781.00	0.00	(62,781.00)	0.0%	None Anticipated
004 Services-DNR/Fireline Medic	62,781.00	0.00	(62,781.00)	0.0%	
342 60 00 004 SERVICES (COMMUNITY OUTREACH & SUPPLIES)	5,000.00	2,500.00	(2,500.00)	50.0%	
005 Services-Community Outreach	5,000.00	2,500.00	(2,500.00)	50.0%	
342 Public Safety-Charges for Goods/Services	964,781.00	883,500.00	(81,281.00)	91.6%	
340 Charges For Goods/Services	964,781.00	883,500.00	(81,281.00)	91.6%	
360 Miscellaneous Revenues					
361 Interest/Other Earnings					
361 11 00 001 INVESTMENT EARNINGS	8,000.00	5,000.00	(3,000.00)	62.5%	Estimated
361 40 00 001 INTEREST - DNR TIMBER	500.00	500.00	0.00	100.0%	Projected
361 Interest/Other Earnings	8,500.00	5,500.00	(3,000.00)	64.7%	

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 4

001 General

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
367 Contributions/Donations (Non-Gov't)					
367 00 00 000 DONATIONS (PVT DONORS, FOUNDATIONS)	1,500.00	10,000.00	8,500.00	666.7%	Projected
367 00 00 002 DONATIONS: AWPHD (MQUIP)	5,100.00	5,000.00	(100.00)	98.0%	MQUIP Funds
001 Foundations	6,600.00	15,000.00	8,400.00	227.3%	
367 00 00 001 DONATIONS (GENERAL)	12,500.00	2,500.00	(10,000.00)	20.0%	
002 Community Donor/Goodwill	12,500.00	2,500.00	(10,000.00)	20.0%	
367 Contributions/Donations (Non-Gov't)	19,100.00	17,500.00	(1,600.00)	91.6%	
369 Other/Misc Revenue					
369 91 00 000 MISC-OTHER (COPIES/RECORDS FEES)	75.00	100.00	25.00	133.3%	Background Check Fees, Copy Fees
369 91 00 001 MISC-PRIOR YEAR REFUNDS	200.00	0.00	(200.00)	0.0%	None Anticipated
001 Copies/Fees/Prior Year Refunds	275.00	100.00	(175.00)	36.4%	
395 10 00 001 SURPLUS PROPERTY SALES	400.00	0.00	(400.00)	0.0%	None Projected
010 Sales of Surplus (Imaterial)	400.00	0.00	(400.00)	0.0%	
369 40 00 000 JUDGEMENTS/SETTLEMENTS	2,901.00	0.00	(2,901.00)	0.0%	None Anticipated
040 Judgements/Settlements	2,901.00	0.00	(2,901.00)	0.0%	
369 91 00 002 MISC-REIMBURSEMENTS FOR SERVICE (SCFD)	110,000.00	71,007.00	(38,993.00)	64.6%	Admin Service Reimbursements, Fire Districts Operational Services Reimbursements, Fire Districts M
369 91 00 003 MISC-REIMBURSEMENTS FOR SERVICE (SKMPD)	0.00	0.00	0.00	0.0%	
369 91 00 004 MISC-REIMBURSEMENTS FOR SERVICE (MISC)	0.00	0.00	0.00	0.0%	
091 Other Operating-Fire Dist Reimburse	110,000.00	71,007.00	(38,993.00)	64.6%	

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 5

001 General

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
369 Other/Misc Revenue				
369 Other/Misc Revenue	113,576.00	71,107.00	(42,469.00)	62.6%
360 Miscellaneous Revenues	141,176.00	94,107.00	(47,069.00)	66.7%
380 Other-Increases in Fund Resources				
313 Retail Sales/Use Tax				
382 90 00 000 RETAIL SALES TAX (NON-FIDUCIARY COLLECTIONS)	0.00	0.00	0.00	0.0%
313 Retail Sales/Use Tax	0.00	0.00	0.00	0.0%
382 Deposits/Retainage				
382 30 00 000 EMP. INSURANCE PREM. (NON-FIDUCIARY COLLECTIONS)	15,000.00	0.00	(15,000.00)	0.0% None Projected
382 Deposits/Retainage	15,000.00	0.00	(15,000.00)	0.0%
388 Error Correction				
388 10 00 000 PRIOR PERIOD ADJUSTMENTS	0.00	0.00	0.00	0.0%
388 40 00 000 OTHER INCREASE IN FUND EQUITY - NET ADJUSTMENT	0.00	0.00	0.00	0.0%
388 Error Correction	0.00	0.00	0.00	0.0%
389 Custodial Activities				
389 90 00 001 CLEARING FUND CORRECTION	0.00	0.00	0.00	0.0%
389 Custodial Activities	0.00	0.00	0.00	0.0%
380 Other-Increases in Fund Resources	15,000.00	0.00	(15,000.00)	0.0%
390 Other-Financing Sources				

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 6

001 General

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
395 Disposition of Capital Assets					
395 10 00 000 SALE OF CAPITAL ASSETS	0.00	0.00	0.00	0.0%	
010 Proceeds from Sale	0.00	0.00	0.00	0.0%	
395 20 00 000 INSURANCE COMPENSATION (CAPITAL ASSETS)	33,182.00	0.00	(33,182.00)	0.0%	None Anticipated
020 Proceeds from Insurance	33,182.00	0.00	(33,182.00)	0.0%	
395 Disposition of Capital Assets	33,182.00	0.00	(33,182.00)	0.0%	
397 Transfers In					
397 00 00 000 OPERATING TRANSFER (IN-FROM 6501.001)	1,957,293.00	1,600,000.00	(357,293.00)	81.7%	Operating Transfer FROM 6501.001 EMS
001 From Operating	1,957,293.00	1,600,000.00	(357,293.00)	81.7%	
397 00 00 001 OPERATING TRANSFER (IN C/R 6502.000)	150,000.00	200,000.00	50,000.00	133.3%	Operating Transfer FROM 6502.000 C/R Capital
397 00 00 002 OPERATING TRANSFER (IN C/R 6504.000)	40,000.00	0.00	(40,000.00)	0.0%	None Anticipated
002 From Reserve	190,000.00	200,000.00	10,000.00	105.3%	
397 Transfers In	2,147,293.00	1,800,000.00	(347,293.00)	83.8%	
398 Insurance Recoveries					
398 00 00 000 INSURANCE RECOVERIES	0.00	0.00	0.00	0.0%	
010 Non-Capital	0.00	0.00	0.00	0.0%	
398 Insurance Recoveries	0.00	0.00	0.00	0.0%	
390 Other-Financing Sources	2,180,475.00	1,800,000.00	(380,475.00)	82.6%	
Fund Revenues:	7,136,587.00	7,281,120.00	144,533.00	102.0%	

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 7

001 General

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
500 Ending Cash & Investments					
508 Ending Balances					
508 51 01 001 ASSIGNED ENDING - CASH	462,450.00	699,183.00	236,733.00	151.2%	Projected
508 51 02 001 ASSIGNED ENDING - INVESTMENTS	362,303.00	363,588.00	1,285.00	100.4%	Projected
001 TREASURER ACCOUNTS	824,753.00	1,062,771.00	238,018.00	128.9%	
508 51 03 001 ASSIGNED ENDING - CHASE AMB SRVCS	50,000.00	100,000.00	50,000.00	200.0%	Projected
508 51 04 001 ASSIGNED ENDING - RIVERVIEW IMPREST	375,000.00	375,000.00	0.00	100.0%	Balance Per Resolution
508 51 05 001 ASSIGNED ENDING - RIVERVIEW BANK CARD (AR)	250.00	250.00	0.00	100.0%	Balance Per Resolution
002 EXTERNAL ACCOUNTS	425,250.00	475,250.00	50,000.00	111.8%	
508 Ending Balances	1,250,003.00	1,538,021.00	288,018.00	123.0%	
500 Ending Cash & Investments	1,250,003.00	1,538,021.00	288,018.00	123.0%	

520 Public Safety**522 Fire/EMS Activities**

522 70 10 000 SALARIES & WAGES	305,481.00	311,937.00	6,456.00	102.1%	ADMINISTRATION
522 70 10 005 OVERTIME	4,278.00	4,732.00	454.00	110.6%	ADMIN-MEETINGS, COMMUNITY OUTREACH
522 70 21 003 RETIREMENT	24,778.00	18,445.00	(6,333.00)	74.4%	DEPT OF RETIREMENT SYSTEMS
522 70 21 004 HEALTH BENEFITS	107,223.00	88,708.00	(18,515.00)	82.7%	ADMIN COMMISSIONERS
522 70 21 005 PAYROLL TAXES	29,027.00	34,452.00	5,425.00	118.7%	FICA STATE TAX/L&I
522 70 21 006 PENSION-PRIOR SERV (PERS)	0.00	0.00	0.00	0.0%	
522 70 22 000 UNIFORM ALLOWANCE	750.00	0.00	(750.00)	0.0%	None Anticipated

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 8

001 General					
Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
522 Fire/EMS Activities					
522 70 31 000 OFFICE & OPERATING	8,000.00	8,312.00	312.00	103.9%	Office Supplies -Admin Agency Outreach Office Equipment-Admin Copy Fees (ST 71, 51, 31) Coffee,C
522 70 35 000 SMALL TOOLS & MINO	9,000.00	4,000.00	(5,000.00)	44.4%	IT Equipment, Laptop
522 70 41 000 PROFESSIONAL SERVI	175,000.00	93,400.00	(81,600.00)	53.4%	MPD Contract-HOSKINS Medical Billing Services-Systems Design Attorney Services CPA Services-Herma
522 70 41 001 PROFESSIONAL SERVI - AD	1,000.00	500.00	(500.00)	50.0%	Legal and Required Postings (Skamania Co Pioneer)
522 70 41 002 AMBULANCE SERVICE REFUNDS (PRIOR YEARS)	55,000.00	500.00	(54,500.00)	0.9%	Estimated
522 70 42 000 COMMUNICATION - POSTAGE	750.00	600.00	(150.00)	80.0%	Postage, Shipping Supplies
522 70 42 001 COMMUNICATION - INTERNET/TELEPHONE/CELL	21,000.00	21,240.00	240.00	101.1%	Mobile Devices, OnBoard Internet Astound-Station 71 Phones/Internet Contingency
522 70 43 000 TRAVEL	2,300.00	3,506.00	1,206.00	152.4%	Commissioner, Mileage Reimbursements (Est) Admin, Mileage Reimbursements (Est)
522 70 45 000 OPERATING RENTALS (SEE 591.61.XXX)	0.00	0.00	0.00	0.0%	
522 70 46 000 INSURANCE	57,417.00	58,600.00	1,183.00	102.1%	Annual Bond Renewal Policy Renewal - Property, Liability, Equipment
522 70 47 000 UTILITY SERVICES	15,100.00	30,200.00	15,100.00	200.0%	Skamania Co PUD (Electric) Avista Waste Connections (Shredding) Columbia River Disposal (REFUSE,C
522 70 48 000 REPAIRS & MAINTENA	0.00	0.00	0.00	0.0%	
522 70 49 000 MISCELLANEOUS	32,662.00	38,259.00	5,597.00	117.1%	MS365 Subscription - Liftoff Social Media/Web Archiving-Civic Plus Association of Washington Publi
522 70 49 001 REGISTRATION/TUITIO	2,000.00	1,000.00	(1,000.00)	50.0%	WFCA Conference (Estimated (2) Employees)
700 Administration	850,766.00	718,391.00	(132,375.00)	84.4%	

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 9

001 General

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
522 Fire/EMS Activities				
522 70 10 011 SALARIES & WAGES-FD1	0.00	19,549.00	19,549.00	0.0% ADMINISTRATIVE SUPPORT (ANNUAL)
522 70 10 012 SALARIES & WAGES-FD2	0.00	19,549.00	19,549.00	0.0% ADMINISTRATIVE SUPPORT (ANNUAL)
522 70 10 013 SALARIES & WAGES-FD3	0.00	15,100.00	15,100.00	0.0% ADMINISTRATIVE SUPPORT (ANNUAL)
522 70 10 014 SALARIES & WAGES-FD4	0.00	0.00	0.00	0.0%
522 70 10 015 SALARIES & WAGES-FD5	0.00	8,314.00	8,314.00	0.0% ADMINISTRATIVE SUPPORT (ANNUAL)
522 70 10 016 SALARIES & WAGES-FD6	0.00	0.00	0.00	0.0%
522 70 10 017 SALARIES & WAGES-OTHER	0.00	0.00	0.00	0.0%
INTERLOCAL				
701 Fire Support-Admin	0.00	62,512.00	62,512.00	0.0%
522 71 10 000 SALARIES & WAGES	2,494,663.00	2,662,598.00	167,935.00	106.7% EMS Operations / FTE EMS Operations / PTE
522 71 10 005 OVERTIME	153,934.00	207,479.00	53,545.00	134.8% EMS Operations / FTE
522 71 10 054 OVERTIME-UNS EMS/RESCUE	0.00	0.00	0.00	0.0%
522 71 10 055 OVERTIME-UNS TEACHING	0.00	0.00	0.00	0.0%
522 71 10 056 OVERTIME-UNS OTEP	0.00	0.00	0.00	0.0%
522 71 10 057 OVERTIME-UNS COVERAGE	0.00	0.00	0.00	0.0%
522 71 21 003 RETIREMENT	268,221.00	141,252.00	(126,969.00)	52.7% Department of Retirement Systems
522 71 21 004 HEALTH BENEFITS	669,910.00	717,704.00	47,794.00	107.1% FTE PROVIDERS PTE PROVIDERS
522 71 21 005 PAYROLL TAXES	330,209.00	350,127.00	19,918.00	106.0% FICA STATE TAX, INDUSTRIAL INSURANCE
522 71 21 006 PENSION-PRIOR SERV (LEOFF)	0.00	0.00	0.00	0.0%
522 71 22 000 UNIFORM EXPENSE (DUTY)	16,000.00	10,000.00	(6,000.00)	62.5% UNIFORM EXPENSE (ESTIMATED, X 1 NEW FTE + PTE)
522 71 31 000 OFFICE & OPERATING	12,000.00	9,000.00	(3,000.00)	75.0% General Operational Supplies Inventory PPE, Patches, Etc.
522 71 31 001 OFFICE & OPERATING	86,850.00	85,900.00	(950.00)	98.9% Life Assist Boundtree Amazon Napa - Medical Oxygen Mckesson
522 71 32 000 FUEL CONSUMED	55,640.00	55,000.00	(640.00)	98.8% Fuel Consumed Contingency
522 71 35 000 SMALL TOOLS & MINO	33,000.00	2,500.00	(30,500.00)	7.6% Operational Tools, Equipment

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 10

001 General

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
522 Fire/EMS Activities					
522 71 35 001 SMALL TOOLS & MINO - MEDICAL	41,000.00	2,500.00	(38,500.00)	6.1%	Medical Tools, Equipment
522 71 41 000 PROFESSIONAL SERVI	77,695.00	78,770.00	1,075.00	101.4%	Dispatch Fees - Skamania Co Sheriff Stericycle - Medical Waste Disposal Seamstress, Uniform Repair
522 71 42 008 INTERFUND RADIO INF	500.00	600.00	100.00	120.0%	Radio Infrastructure Costs
522 71 42 009 INTERFUND RADIO MAINT	3,500.00	4,000.00	500.00	114.3%	Radio Maintenance Costs-Skamania County
522 71 43 000 TRAVEL	3,500.00	2,250.00	(1,250.00)	64.3%	Bridge Toll-Hood River/Cascade Locks Operational Mileage (Reimb for Use of Personal Vehicle)
522 71 45 000 OPERATING RENTALS (SEE 591.61.XX)	0.00	0.00	0.00	0.0%	
522 71 48 000 REPAIRS & MAINTENA	6,000.00	3,000.00	(3,000.00)	50.0%	Contingency - Medical Equipment Repair
522 71 49 000 MISCELLANEOUS	12,150.00	9,050.00	(3,100.00)	74.5%	OneDose App/Annual Subscription Fee Vector Solutions-Crew Scheduling, Apparatus Tracking Ispy Annu
522 71 49 001 REGISTRATION/TUITIO	0.00	0.00	0.00	0.0%	
710 EMS & Rescue	4,264,772.00	4,341,730.00	76,958.00	101.8%	
522 71 10 011 SALARIES & WAGES-FD1 OPS	0.00	0.00	0.00	0.0%	
522 71 10 012 SALARIES & WAGES-FD2 OPS	0.00	0.00	0.00	0.0%	
522 71 10 013 SALARIES & WAGES-FD3 OPS	0.00	7,780.00	7,780.00	0.0%	TRAINING OPERATIONS MEDICAL/LOGISTICS
522 71 10 014 SALARIES & WAGES-FD4 OPS	0.00	0.00	0.00	0.0%	
522 71 10 015 SALARIES & WAGES-FD5 OPS	0.00	0.00	0.00	0.0%	
522 71 10 016 SALARIES & WAGES-FD6 OPS	0.00	0.00	0.00	0.0%	
711 Fire Support-Operations	0.00	7,780.00	7,780.00	0.0%	
522 71 10 017 SALARIS & WAGES-DNR MOBILIZATION	0.00	0.00	0.00	0.0%	
522 71 11 017 OVERTIME-DNR MOBILIZATION	0.00	0.00	0.00	0.0%	
522 71 11 117 OVERTIME-DNR BACKFILL	0.00	0.00	0.00	0.0%	
712 Fire Support-DNR	0.00	0.00	0.00	0.0%	

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 11

001 General

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
522 Fire/EMS Activities					
522 72 31 000 OFFICE & OPERATING	1,000.00	500.00	(500.00)	50.0%	Office Supplies-General
522 72 31 001 CLASS MATERIALS	16,000.00	10,000.00	(6,000.00)	62.5%	Classroom Material, eCards
522 72 35 000 SMALL TOOLS/EQUIP - TRAINING	750.00	1,000.00	250.00	133.3%	Training Aids/Equipment
522 72 41 000 PROFESSIONAL SERVI	31,000.00	10,750.00	(20,250.00)	34.7%	Crux Rescue (2 Skills Eval/Maint Days) Crux Rescue (SRT Course / 5 Employees) Dunalp (Ropes Course)
522 72 41 001 ADVERTISING	500.00	0.00	(500.00)	0.0%	None Anticipated
522 72 43 000 TRAVEL	9,000.00	4,200.00	(4,800.00)	46.7%	Travel-Leadership Training (Maryland) 1 CPT, 1 LT Instructor Travel (Personal Vehicle) Travel-Crun
522 72 48 000 REPAIRS & MAINTENA	0.00	0.00	0.00	0.0%	
522 72 49 000 MISCELLANEOUS	500.00	1,000.00	500.00	200.0%	Contingency
522 72 49 001 REGISTRATION/TUITIO	38,000.00	7,500.00	(30,500.00)	19.7%	Crisis Medicine Course (online)-2 students Crunchtime Extrication (inperson)-3 Students
720 Training	96,750.00	34,950.00	(61,800.00)	36.1%	
522 73 31 000 OFFICE & OPERATING	4,775.00	5,000.00	225.00	104.7%	Facility Supplies (Custodial, Maintenance Supplies, Etc.)
522 73 35 000 SMALL TOOLS & MINO	3,500.00	3,700.00	200.00	105.7%	Contingency
522 73 41 000 PROFESSIONAL SERVI	53,035.00	4,000.00	(49,035.00)	7.5%	Pest Control Services Contingency
522 73 48 000 REPAIRS & MAINTENA	3,750.00	2,500.00	(1,250.00)	66.7%	Contingency
522 73 49 000 MISCELLANEOUS	750.00	500.00	(250.00)	66.7%	Central Station Monitoring
730 Facilities	65,810.00	15,700.00	(50,110.00)	23.9%	
522 74 31 000 OFFICE & OPERATING	1,950.00	2,000.00	50.00	102.6%	General Operating Supplies
522 74 31 001 MECHANICAL SUPPLIE	6,435.00	7,000.00	565.00	108.8%	Fleet/Equipment Operating Supplies-Mechanical
522 74 35 000 SMALL TOOLS & MINO	3,000.00	3,500.00	500.00	116.7%	Small Tools/Equip - New Squad
522 74 41 000 PROFESSIONAL SERVI	4,700.00	2,000.00	(2,700.00)	42.6%	Les Schwabs-Seasonal Tire Changes Fun Country-Sesonal Track/Tire Changes (UTV)
522 74 48 000 REPAIRS & MAINTENA	41,500.00	32,000.00	(9,500.00)	77.1%	Les Schwabs-Medic Tires (x 2) Mechanical Service/Repair on Apparatus/Equipment
522 74 49 000 MISCELLANEOUS	1,500.00	2,000.00	500.00	133.3%	Contingency

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 12

001 General

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
522 Fire/EMS Activities				
740 Fleet	59,085.00	48,500.00	(10,585.00)	82.1%
522 Fire/EMS Activities	5,337,183.00	5,229,563.00	(107,620.00)	98.0%
520 Public Safety	5,337,183.00	5,229,563.00	(107,620.00)	98.0%
560 Social Services				
561 Hospital District				
561 00 40 000 SOCIAL SERVICES -OTHER SERVICES	15,000.00	0.00	(15,000.00)	0.0% None Anticipated
700 Administration	15,000.00	0.00	(15,000.00)	0.0%
561 Hospital District	15,000.00	0.00	(15,000.00)	0.0%
560 Social Services	15,000.00	0.00	(15,000.00)	0.0%
580 Other-Decreases in Fund Resources				
582 Non-Fiduciary Remittance for Others				
582 30 00 000 INSURANCE PREMIUMS-EMPLOYEE PAID	0.00	8,000.00	8,000.00	0.0% Employee Self Paid Insurance Premiums
582 90 00 000 RETAIL SALES TAX (REMITTANCE TO STATE)	0.00	0.00	0.00	0.0%
700 Administration	0.00	8,000.00	8,000.00	0.0%
582 Non-Fiduciary Remittance for Others	0.00	8,000.00	8,000.00	0.0%
588 Other-Decreases In Fund Resources				
589 00 00 000 NON-EXPENDITURE	0.00	0.00	0.00	0.0%
589 99 00 000 PAYROLL CLEARING FUND	0.00	0.00	0.00	0.0%

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 13

001 General

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
588 Other-Decreases In Fund Resources					
588 10 00 000 PRIOR PERIOD ADJUSTMENTS - GEMT RECON	0.00	0.00	0.00	0.0%	
710 EMS & Rescue	0.00	0.00	0.00	0.0%	
588 Other-Decreases In Fund Resources	0.00	0.00	0.00	0.0%	
580 Other-Decreases in Fund Resources	0.00	8,000.00	8,000.00	0.0%	
590 Debt Expenditures, Capital Outlays					
591 Leases					
591 61 70 000 LEASES	20,000.00	9,650.00	(10,350.00)	48.3%	Facility Lease-Skamania Fire 3 (FY27, FY28) Facility Lease-Skamania Fire 5 (FY27) US Postal Servic
591 61 70 001 CAPITAL LEASES-PRINCIPAL (LTD)	0.00	22,080.00	22,080.00	0.0%	TD Synnax (GTAC Tablets) Principal (FY27, FY28) First Citizens Bank (Copier Leases) (FY27, FY28)
592 61 80 001 CAPITAL LEASES-INTEREST, OTHER LEASE COSTS (LTD)	0.00	4,750.00	4,750.00	0.0%	TD Synnax (GTAC)-Interest, Other Charges First Citizens Bank (Copier Lease)-Other Charges
591 Leases	20,000.00	36,480.00	16,480.00	182.4%	
594 Capital Expenditures					
594 61 61 000 CAPITAL IMPROVEMEN-LAND	0.00	0.00	0.00	0.0%	
594 61 62 000 CAPITAL IMPROVEMEN-BUILDING/STRUCTURES	130,000.00	250,000.00	120,000.00	192.3%	Facility Improvements (Roof, Gutters, Flooring, Doors) Facility Improvements (Apron, ADA Sidewalks)
594 61 64 000 CAPITAL IMPROVEMEN-EQUIPMENT	300,000.00	115,800.00	(184,200.00)	38.6%	Squad Replacement (Inc. Estimated Upfitting) Stryker Power Pro Cot (Replacement)
594 61 70 000 CAPITAL LEASES-PRINCIPAL (INSTALLMENT)	78,133.00	93,094.40	14,961.40	119.1%	Community Leasing-2025 Dodge Ram-Payment 2 Stryker - LP35 Purchase (4) - Payment 1

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.000 GENERAL FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 14

001 General

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
594 Capital Expenditures				
594 61 80 000 CAPITAL LEASES-INTEREST, OTHER COSTS (INSTALLMENT)	6,273.00	10,161.81	3,888.81	162.0% Community Leasing-2025 Dodge Ram-Payment 2 Stryker - LP35 Purchase (4) - Payment 1
594 Capital Expenditures	514,406.00	469,056.21	(45,349.79)	91.2%
597 Transfers Out				
597 00 00 000 OPERATING TXFR OUT (TO - C/R 6502.000)	0.00	0.00	0.00	0.0%
597 00 00 001 OPERATING TXFR OUT (TO - C/R 6504.000)	0.00	0.00	0.00	0.0%
597 Transfers Out	0.00	0.00	0.00	0.0%
590 Debt Expenditures, Capital Outlays	534,406.00	505,536.21	(28,869.79)	94.6%
Fund Expenditures:	7,136,592.00	7,281,120.21	144,528.21	102.0%
Fund Excess/(Deficit):	(5.00)	(0.21)		

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.001 EMS FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 15

002 EMS

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
----------	--------------	-------------	------------	---------

300 Beginning Cash & Investments**308 Beginning Balances**

308 51 00 002 ASSIGNED BEGINNING CASH-6501.001	360,712.00	60,712.00	(300,000.00)	16.8%	Estimated Beginning Cash
--	------------	-----------	--------------	-------	--------------------------

001 TREASURER ACCOUNTS	360,712.00	60,712.00	(300,000.00)	16.8%
------------------------	------------	-----------	--------------	-------

308 Beginning Balances	360,712.00	60,712.00	(300,000.00)	16.8%
------------------------	------------	-----------	--------------	-------

300 Beginning Cash & Investments	360,712.00	60,712.00	(300,000.00)	16.8%
----------------------------------	------------	-----------	--------------	-------

310 Taxes**311 Property Taxes**

311 10 00 002 TAX COLLECTIONS (EMS LEVY-6 YR)	1,596,581.00	1,612,547.00	15,966.00	101.0%	Property Tax Collections (EMS Levy)
---	--------------	--------------	-----------	--------	-------------------------------------

311 Property Taxes	1,596,581.00	1,612,547.00	15,966.00	101.0%
--------------------	--------------	--------------	-----------	--------

310 Taxes	1,596,581.00	1,612,547.00	15,966.00	101.0%
-----------	--------------	--------------	-----------	--------

330 Intergovernmental Revenues**337 Local Entitlements**

337 00 00 011 LOCAL ENTITLEMENTS-LEASEHOLD EXCISE	0.00	0.00	0.00	0.0%
---	------	------	------	------

337 00 00 022 LOCAL ENTITLEMENTS-DNR/NRCA	2,500.00	2,400.00	(100.00)	96.0%	DNR/NRCA
---	----------	----------	----------	-------	----------

337 00 00 033 LOCAL ENTITLEMENTS-FOREST EXCISE	50,000.00	25,000.00	(25,000.00)	50.0%	Forest Excise Tax
--	-----------	-----------	-------------	-------	-------------------

337 00 00 044 LOCAL ENTITLEMENTS-OTHER, STATE FOREST	0.00	0.00	0.00	0.0%
--	------	------	------	------

337 00 00 066 LOCAL ENTITLEMENTS-PILT (ROCK COVE)	0.00	0.00	0.00	0.0%
---	------	------	------	------

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.001 EMS FUND

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 16

002 EMS

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
----------	--------------	-------------	------------	---------

337 Local Entitlements

337 00 00 111 LOCAL ENTITLEMENTS-PILT (FISH/WILD)	700.00	0.00	(700.00)	0.0%	None Anticipated
---	--------	------	----------	------	------------------

337 Local Entitlements	53,200.00	27,400.00	(25,800.00)	51.5%
------------------------	-----------	-----------	-------------	-------

330 Intergovernmental Revenues	53,200.00	27,400.00	(25,800.00)	51.5%
--------------------------------	-----------	-----------	-------------	-------

360 Miscellaneous Revenues**361 Interest/Other Earnings**

361 11 00 002 INVESTMENT EARNINGS	0.00	0.00	0.00	0.0%	
361 40 00 002 INTEREST - DNR TIMBER	150.00	250.00	100.00	166.7%	DNR Timber Interest

361 Interest/Other Earnings	150.00	250.00	100.00	166.7%
-----------------------------	--------	--------	--------	--------

360 Miscellaneous Revenues	150.00	250.00	100.00	166.7%
----------------------------	--------	--------	--------	--------

Fund Revenues:	2,010,643.00	1,700,909.00	(309,734.00)	84.6%
----------------	--------------	--------------	--------------	-------

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
--------------	--------------	-------------	------------	---------

500 Ending Cash & Investments**508 Ending Balances**

508 51 00 002 ASSIGNED ENDING CASH-6501.001	53,350.00	100,909.00	47,559.00	189.1%	Esimated Ending Cash
---	-----------	------------	-----------	--------	----------------------

508 Ending Balances	53,350.00	100,909.00	47,559.00	189.1%
---------------------	-----------	------------	-----------	--------

500 Ending Cash & Investments	53,350.00	100,909.00	47,559.00	189.1%
-------------------------------	-----------	------------	-----------	--------

590 Debt Expenditures, Capital Outlays**597 Transfers Out**

FY2027 | PRELIMINARY BUDGET | FUND NO. 6501.001 EMS FUND

Skamania EMS & Rescue

002 EMS					
Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
597 Transfers Out					
597 00 00 002 OPERATING TRANSFER OUT (TO G/F 6501.000)	1,957,293.00	1,600,000.00	(357,293.00)	81.7%	Operating Transfer to General Fund 6501.000
597 Transfers Out	1,957,293.00	1,600,000.00	(357,293.00)	81.7%	
590 Debt Expenditures, Capital Outlays	1,957,293.00	1,600,000.00	(357,293.00)	81.7%	
Fund Expenditures:	2,010,643.00	1,700,909.00	(309,734.00)	84.6%	
Fund Excess/(Deficit):	0.00	0.00			

FY2027 | PRELIMINARY BUDGET | FUND NO. 6502.000 CUMULATIVE RESERVE, CAPITAL

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 18

003 C/R Capital

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
300 Beginning Cash & Investments				
308 Beginning Balances				
308 51 01 003 ASSIGNED BEGINNING - FACILITIES	100,000.00	100,000.00	0.00	100.0%
308 51 02 003 ASSIGNED BEGINNING - FLEET	200,000.00	200,000.00	0.00	100.0%
308 51 03 003 ASSIGNED BEGINNING - MEDICAL EQUIP	100,000.00	100,000.00	0.00	100.0%
308 51 04 003 ASSIGNED BEGINNING - EMERGENCY CAPITAL	97,259.00	97,259.00	0.00	100.0%
308 51 05 003 ASSIGNED BEGINNING-GENERAL CASH-6503.000	47,214.00	47,214.00	0.00	100.0%
001 TREASURER ACCOUNTS	544,473.00	544,473.00	0.00	100.0%
308 Beginning Balances	544,473.00	544,473.00	0.00	100.0%
300 Beginning Cash & Investments	544,473.00	544,473.00	0.00	100.0%
360 Miscellaneous Revenues				
361 Interest/Other Earnings				
361 11 00 003 INVESTMENT EARNINGS	10,000.00	3,500.00	(6,500.00)	35.0% Investment Earnings (Est)
361 Interest/Other Earnings	10,000.00	3,500.00	(6,500.00)	35.0%
360 Miscellaneous Revenues	10,000.00	3,500.00	(6,500.00)	35.0%
390 Other-Financing Sources				
397 Transfers In				
397 00 00 003 OPERATING TRANSFER (IN G/F 6501.000)	0.00	0.00	0.00	0.0%
397 Transfers In	0.00	0.00	0.00	0.0%

FY2027 | PRELIMINARY BUDGET | FUND NO. 6502.000 CUMULATIVE RESERVE, CAPITAL

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 19

003 C/R Capital

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
390 Other-Financing Sources	0.00	0.00	0.00	0.0%	
Fund Revenues:	554,473.00	547,973.00	(6,500.00)	98.8%	
Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference		Remarks
500 Ending Cash & Investments					
508 Ending Balances					
508 51 01 003 ASSIGNED ENDING - FACILITIES	125,000.00	50,000.00	(75,000.00)	40.0%	Facilities Reserves
508 51 02 003 ASSIGNED ENDING - FLEET	150,000.00	200,000.00	50,000.00	133.3%	Fleet Reserves
508 51 03 003 ASSIGNED ENDING - MEDICAL EQUIP	100,000.00	75,000.00	(25,000.00)	75.0%	Medical Equipment Reserves
508 51 04 003 ASSIGNED ENDING - EMERGENCY CAPITAL	0.00	0.00	0.00	0.0%	
508 51 05 003 ASSIGNED ENDING-GENERAL CASH-6503.000	29,473.00	22,973.00	(6,500.00)	77.9%	Contingency
508 Ending Balances	404,473.00	347,973.00	(56,500.00)	86.0%	
500 Ending Cash & Investments	404,473.00	347,973.00	(56,500.00)	86.0%	
590 Debt Expenditures, Capital Outlays					
597 Transfers Out					
597 00 00 003 OPERATING TRANSFER OUT (TO G/F 6501.000)	150,000.00	200,000.00	50,000.00	133.3%	Capital Impr. Facilities, Capital Purchases Equipment
597 Transfers Out	150,000.00	200,000.00	50,000.00	133.3%	
590 Debt Expenditures, Capital Outlays	150,000.00	200,000.00	50,000.00	133.3%	
Fund Expenditures:	554,473.00	547,973.00	(6,500.00)	98.8%	
Fund Excess/(Deficit):	0.00	0.00			

FY2027 | PRELIMINARY BUDGET | FUND NO. 6504.000 CUMULATIVE RESERVE, CONTINGENCY OPERATIONS

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 20

004 C/R Contingency

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
----------	--------------	-------------	------------	---------

300 Beginning Cash & Investments**308 Beginning Balances**

308 51 01 004 ASSIGNED BEGINNING - UNEMPLOYMENT LIAB.	150,000.00	153,014.61	3,014.61	102.0%	Unemployment Liabilities, 54% Funded
308 51 02 004 ASSIGNED BEGINNING - LEAVE LIAB.	75,000.00	167,080.39	92,080.39	222.8%	Leave Liabilities, 56% Funded
308 51 03 004 ASSIGNED BEGINNING - CONTINGENCY OPS	90,559.00	75,000.00	(15,559.00)	82.8%	Contingency (Personnel)
308 51 05 004 ASSIGNED BEGINNING-GENERAL CASH-6504.000	73,458.00	0.00	(73,458.00)	0.0%	No Proposed Budget FY27

001 TREASURER ACCOUNTS	389,017.00	395,095.00	6,078.00	101.6%
------------------------	------------	------------	----------	--------

308 Beginning Balances	389,017.00	395,095.00	6,078.00	101.6%
------------------------	------------	------------	----------	--------

300 Beginning Cash & Investments	389,017.00	395,095.00	6,078.00	101.6%
----------------------------------	------------	------------	----------	--------

360 Miscellaneous Revenues**361 Interest/Other Earnings**

361 11 00 004 INVESTMENT EARNINGS	10,000.00	2,500.00	(7,500.00)	25.0%	Estimated
-----------------------------------	-----------	----------	------------	-------	-----------

361 Interest/Other Earnings	10,000.00	2,500.00	(7,500.00)	25.0%
-----------------------------	-----------	----------	------------	-------

360 Miscellaneous Revenues	10,000.00	2,500.00	(7,500.00)	25.0%
----------------------------	-----------	----------	------------	-------

390 Other-Financing Sources**397 Transfers In**

397 00 00 004 OPERATING TRANSFER (IN G/F 6501.000)	0.00	0.00	0.00	0.0%
--	------	------	------	------

397 Transfers In	0.00	0.00	0.00	0.0%
------------------	------	------	------	------

390 Other-Financing Sources	0.00	0.00	0.00	0.0%
-----------------------------	------	------	------	------

FY2027 | PRELIMINARY BUDGET | FUND NO. 6504.000 CUMULATIVE RESERVE, CONTINGENCY OPERATIONS

Skamania EMS & Rescue

Time: 10:37:58 Date: 08/31/2026

Page: 21

004 C/R Contingency

Revenues	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
----------	--------------	-------------	------------	---------

Fund Revenues:	399,017.00	397,595.00	(1,422.00)	99.6%
----------------	------------	------------	------------	-------

Expenditures	FY26 ADOPTED	FY27 PRELIM	Difference	Remarks
--------------	--------------	-------------	------------	---------

500 Ending Cash & Investments**508 Ending Balances**

508 51 01 004 ASSIGNED ENDING-UNEMPLOYMENT LIAB.	150,000.00	153,014.61	3,014.61	102.0%	Unemployment Liabilities, 54% Funded
---	------------	------------	----------	--------	--------------------------------------

508 51 02 004 ASSIGNED ENDING-LEAVE LIABILITIES	100,000.00	167,080.39	67,080.39	167.1%	Leave Liabilities, 56% Funded
--	------------	------------	-----------	--------	-------------------------------

508 51 03 004 ASSIGNED ENDING-CONTINGENCY OPERATIONS	90,559.00	77,500.00	(13,059.00)	85.6%	Contingency Operations (Personnel)
---	-----------	-----------	-------------	-------	------------------------------------

508 51 05 004 ASSIGNED ENDING-GENERAL CASH-6504.000	18,458.00	0.00	(18,458.00)	0.0%	No Proposed Budget FY27
--	-----------	------	-------------	------	-------------------------

508 Ending Balances	359,017.00	397,595.00	38,578.00	110.7%
---------------------	------------	------------	-----------	--------

500 Ending Cash & Investments	359,017.00	397,595.00	38,578.00	110.7%
-------------------------------	------------	------------	-----------	--------

590 Debt Expenditures, Capital Outlays**597 Transfers Out**

597 00 00 004 OPERATING TRANSFER OUT (TO G/F 6501.000)	40,000.00	0.00	(40,000.00)	0.0%	No Proposed Budget FY27
---	-----------	------	-------------	------	-------------------------

597 Transfers Out	40,000.00	0.00	(40,000.00)	0.0%
-------------------	-----------	------	-------------	------

590 Debt Expenditures, Capital Outlays	40,000.00	0.00	(40,000.00)	0.0%
--	-----------	------	-------------	------

Fund Expenditures:	399,017.00	397,595.00	(1,422.00)	99.6%
--------------------	------------	------------	------------	-------

Fund Excess/(Deficit):	0.00	0.00
------------------------	------	------

FY2027 | PRELIMINARY BUDGET

Skamania EMS & Rescue

Fund Totals

Fund	Revenues				Expenditures			
	FY26 ADOPTED	FY27 PRELIM	Difference		FY26 ADOPTED	FY27 PRELIM	Difference	
001 General	7,136,587.00	7,281,120.00	144,533.00	102.0%	7,136,592.00	7,281,120.21	144,528.21	102.0%
002 EMS	2,010,643.00	1,700,909.00	(309,734.00)	84.6%	2,010,643.00	1,700,909.00	(309,734.00)	84.6%
003 C/R Capital	554,473.00	547,973.00	(6,500.00)	98.8%	554,473.00	547,973.00	(6,500.00)	98.8%
004 C/R Contingency	399,017.00	397,595.00	(1,422.00)	99.6%	399,017.00	397,595.00	(1,422.00)	99.6%
Excess/(Deficit):	10,100,720.00	9,927,597.00	(173,123.00)	98.3%	10,100,725.00	9,927,597.21	(173,127.79)	98.3%